

About Blue Wolf

Unique Value Add

Blue Wolf seeks to invest in companies where our team of seasoned investment and operating professionals can add value.

■ Management of Special Situations

- ✓ Corporate Carveouts
- ✓ Significant Organizational Change
- ✓ Succession Planning
- ✓ DM&A/Restructuring/Bankruptcy
- ✓ Regulatory Challenges
- ✓ Labor Challenges

■ Management of Environmental, Social, and Governance (ESG) issues

■ Partner with company leadership to build sustainable companies

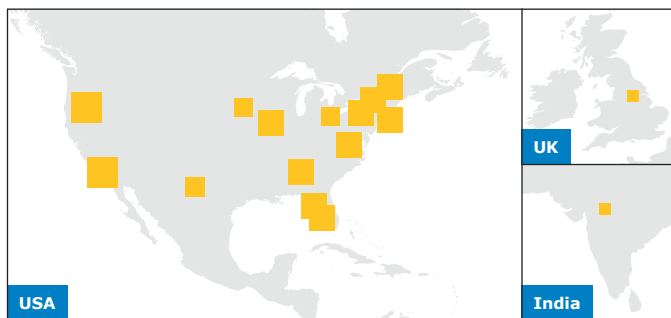
Industry Focus

Blue Wolf has built expertise in selected focus industries.

- Building Products
- Forest Products
- Energy Services
- Distressed M&A/Restructuring/Bankruptcy
- Healthcare
- Industrial and Engineering Services
- Niche Manufacturing & Distribution

However, we are prepared to leverage our approach across other industries. We remain agile and open-minded to opportunities which allow us to leverage Blue Wolf's Unique Value Add.

Geography & Size



Annual revenue more than

\$50 million

Enterprise Value

\$50 – \$500 million

Equity Investment

\$25 – \$250 million

Blue Wolf invests primarily in companies headquartered in the United States and Canada. We consider international add-on acquisitions, particularly in Europe.

We may invest less in a platform company with a well-considered growth or consolidation plan.

Select Portfolio Companies

■ Healthcare
 ■ Forest & Building Products
 ■ Energy Services
 ■ Niche Manufacturing & Distribution
 ■ Industrial & Engineering Services



Elara Caring is a leading provider of a post-acute continuum of in-home health care.



FOX Rehabilitation is the leading provider of mobile outpatient therapy services to geriatric patients.



ModernMD Urgent Care provides urgent care and occupational health in medically underserved markets.



Pharmaceutical Strategies Group is the leading pharmacy intelligence and technology company providing cutting edge drug cost management solutions.



StateServ Holdings provides high quality DME services to the post-acute care market.

SOLD



Caddo River Forest Products manufactures dimensional and specialty lumber.



Finch Paper Company produces the broadest range of value-driven printing and converting papers.



The Mulch & Soil Company is a leading manufacturer and distributor of mulch and other groundcover products.



Novo Building Products is a manufacturer and distributor of mouldings, stair parts, doors and other specialty building products.

SOLD



Suwannee Lumber Company is a leading independent manufacturer of softwood lumber in the Southeastern United States.



Twin Rivers Paper Company is an integrated paper manufacturer of flexible packaging, labels, and lightweight publishing papers.



Mustang Extreme Environmental Services is a leading provider of environmental containment services to oil and gas customers.



Petrosmith manufactures steel production tanks and vessels and refurbishes used steel pipe for oil and gas customers.



Edge Industrial Technologies manufactures and distributes industrial blades, knives, and accessories for packaging, food processing, and printing applications.

SOLD



North American Rescue is a leading supplier of pre-hospital care medical products and kits to the U.S. military, law enforcement/first responder markets and foreign militaries.



The State Group is a leading North American multi-trade industrial and specialty services contractor.

Senior Investment Team

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